# **Mauldin High School**

# School Portfolio 2018-2023



### Mauldin High School John Michael Peake, Principal

701 E. Butler Road Mauldin, SC 29662 www.greenville.k12.sc.us/mauldinh

Greenville County Schools

Dr. W. Burke Royster, Superintendent

**Scope of Action Plan:** 2018-2019 through 2022-2023

Last Update: March, 2019

### **SCHOOL NAME: Mauldin High School**

# SCHOOL RENEWAL PLAN FOR YEARS 2018-19 through 2022-2023 (five years) SCHOOL RENEWAL ANNUAL UPDATE FOR 2018-2019 (one year)

### **Required Signature Page**

The school renewal plan, or annual update, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) (S.C. Code Ann. §59-139-10 *et seq.* (Supp. 2004)), the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 *et seq.* (Supp. 2004)), and SBE Regulation 43-261. The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council, and the School Read to Succeed Literacy Leadership team lead are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

#### **Assurances for the School Renewal Plans**

The assurance pages following this page have been completed and the district superintendent's and school principal's signature below attests that the school/district complies with all applicable assurances requirements including ACT 135 assurance pages.

### SUPERINTENDENT

SUPERINTENDENT	I	
Dr. W. Burke Royster	WBule Roysto	
PRINTED NAME	SIGNATURE	DATE
PRINCIPAL		
John Michael Peake		
PRINTED NAME	SIGNATURE	DATE
CHAIRPERSON, BOARD OF T	RUSTEES	
Mr. Charles J. Saylors		
PRINTED NAME	SIGNATURE	DATE
CHAIRPERSON, SCHOOL IMP	ROVEMENT COUNCIL	
Wendy Ashburn		
PRINTED NAME	SIGNATURE	DATE
SCHOOL READ TO SUCCEED	LITERACY LEADERSHIP TEAM LEA	AD
Ashley Tingom		
PRINTED NAME	SIGNATURE	DATE

SCHOOL ADDRESS: 701 E. Butler Rd. Mauldin, SC 29662

SCHOOL TELEPHONE: (864) 355-6500

PRINCIPAL E-MAIL ADDRESS: jmpeake@greenville.k12.sc.us

### Stakeholder Involvement for School Renewal

	Position	Name
1.	Principal	John Michael Peake
2.	Teacher	Sammy Vera
3.	Parent/Guardian	Susan Walker
4.	Community Member	Taft Matney
5.	Paraprofessional	Cathy Nolen
6.	School Improvement Council Member	Wendy Ashburn
7.	Read to Succeed Reading Coach	Pam Alexander-Powell
8.	School Read To Succeed Literacy Leadership Team Lead	Ashley Tingom
9.	School Read To Succeed Literacy Leadership Team Member	Jamie McCay

OTHERS (May include school board members, district or school administrators, students, PTO members, agency representatives, university partners, Head Start representatives, First Step representatives, etc.)

<sup>\*\*</sup> Must include the School Literacy Leadership Team for Read to Succeed

<u>POSITION</u>	<u>NAME</u>
Assistant Principal	Alex Cummings
Assistant Principal	Christie Justice
Assistant Principal	Adam Massey
Assistant Principal	Tammy McClain
Assistant Principal	Tiffany McElveen
Assistant Principal	Ed Roman
Administrative Assistant	Stephen Bradford
Department Chair, Science	Raj Deshpande
Department Chair, English	Nancy Zende
Department Chair, CATE	Lisa Stansell
Department Chair, Math	Jennifer Wilson
Department Chair, World Language	Shanna Yown
Department Chair, Social Studies	Greg Snoad
Department Chair, Fine Arts	Pam Mayfield
Department Chair, Special Ed	Amy DiPalma
Department Chair, Physical Education	Sabrina Scribner

#### \*REMINDER:

If state or federal grant applications require representation by other stakeholder groups, it is appropriate to include additional stakeholders to meet those requirements and to ensure that the plans are aligned.

_		le Ann §59-139-10 <i>et seq.</i> (Supp. 2004))
0	Yes No	Academic Assistance, PreK-3 The school makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual
•	N/A	tutoring, and group remediation).
• •	Yes	Academic Assistance, Grades 4–12 The school makes special efforts to assist children in grades 4–12 who demonstrate a need for
0	No N/A	extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
0	Yes No N/A	Parent Involvement The school encourages and assists parents in becoming more involved in their children's education. Some examples of parental involvement initiatives include making special efforts to meet with parents at times more convenient for them; providing parents with their child's individual test results and an interpretation of the results; providing parents with information on the district's curriculum and assessment program; providing frequent, two way communication between home and school; providing parents an opportunity to participate on decision making groups; designating space in schools for parents to access educational resource materials; including parent involvement expectations as part of the principal's and superintendent's evaluations; and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.
0	Yes No N/A	<b>Staff Development</b> The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135 the EAA, and the National Staff Development Council's revised Standards for Staff Development.
•	Yes No N/A	<b>Technology</b> The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.
0	Yes No N/A	Innovation The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students.
•	Yes No N/A	<b>Collaboration</b> The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).
0	Yes No N/A	<b>Developmental Screening</b> The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitiv developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.

0 0 0	Yes No N/A	Half-Day Child Development The school provides half-day child development programs for four-year-olds (some districts fund full-day programs). The programs usually function at primary and elementary schools. However, they may be housed at locations with other grade levels or completely separate from schools.
0	Yes No N/A	<b>Developmentally Appropriate Curriculum for PreK-3</b> The school ensures that the scope and sequence of the curriculum for PreK-3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.
000	Yes No N/A	Parenting and Family Literacy The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and how to be full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriate education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but is generally most appropriate for parents of children at the primary and elementary school levels and below as well as for secondary school students who are parents. Family Literacy program goals are to strengthen parental involvement in the learning process of preschool children ages birth through five years; to promote school readiness of preschool children; to offer parents special opportunities to improve their literacy skills and education; to provide parents a chance to recover from dropping out of school; and to identify potential developmental delays in preschool children by offering developmental screening.
o o •	Yes No N/A	Recruitment The district makes special and intensive efforts to recruit and give priority to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): parent without a high school graduation or equivalency, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.
© 0 0	Yes No N/A	Coordination of Act 135 Initiatives with Other Federal, State, and District Programs The district ensures as much program effectiveness as possible by developing a district- wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

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### <u>Introduction</u>

Mauldin High School's school portfolio documents the changes and progress our school has made while working to continuously advance student achievement. The portfolio provides our staff with an ongoing means for self-assessment, communication, continuous improvement, and accountability.

This school portfolio is a "living document" about Mauldin High School. It describes who we are, our vision for the school, goals, plans, progress, and achievement in the context of client demographics & needs, and the school community. The portfolio also describes how we build and use our overall school plan for the purpose of advancing student learning.

A team of staff members was involved in developing the narrative for our portfolio based on input from the whole staff and other Mauldin High School stakeholders. Our team consists of staff administration, teachers and support staff. Additionally, the staff is broken down into committees to study the needs and assessments for the various areas.

### Committee Team Members

### **Purpose and Direction**

Sammy Vera

Pam Alexander Powell

Anna Morrison

### Read to Succeed

Ashley Tingom

Jamie McCay

### Teaching & Assessing for Learning

Rai Deshpande

Ashely Tingom

Lisa Štansell

Jennifer Wilson

Shanna Yown

Greg Snoad

Pam Mayfield

Amy DiPalma

Sabrina Scribner

Wes Dodgens

Shelly Sands

### **Continuous Improvement**

Mike Peake

Adam Massey

Tammy McClain

Taft Matney

Wendy Ashburn

Ed Roman

Susan Walker

### **Executive Summary**

### **Student Achievement**

Demographically, we are a suburban high school (grades 9-12) with 62% white, 21% African American, 10% Hispanic, 3% Asian/Pacific Islander, and 4% other ethnicity. The majority of our students perform at or above the national average on standardized tests. 29% of students receive free or reduced lunch.

#### Focus Student Achievement Goal:

• Mauldin High School will increase success rate in each of the 12 Measurable Categories including; (EOC, Grad Rate, SAT, ACT, Advanced Placement, WIN, Graduation Plus) comparing 2017 scores to 2018 scores in pursuit of having the highest student academic performance scores in Greenville County.

### **Teacher and Administrator Quality**

Mauldin High School currently has 130 teachers on staff. One hundred percent of our faculty are highly qualified. 9% of teachers are National Board Certified Teachers, 60 % have master's degrees or higher, 33% are Gifted/Talented endorsed, and 27% have their AP endorsement. Evaluation of teachers is done with a competency based evaluation instrument and student surveys of teacher competency are linked to their yearly job performance evaluation.

Mauldin High School currently has eight administrators. On average, the administrative staff has over six years of school administrative experience in addition to an average of over 10 years teaching experience. Evaluation of the administrative staff is completed via a competency-based evaluation instrument and administrator performance surveys are linked to their yearly performance evaluation.

#### **School Climate**

We are committed to maintaining a safe, responsible, and respectful school environment. The nurturing of appropriate professional relationships between all stakeholders is a priority. Organizational structure is a key focus area that is oriented toward tasks and achievements through clearly articulated work expectations and performance standards. Parent, student, and teacher surveys are linked to the school climate evaluation.

Our school makes every effort to involve all parents and families, as well as members of the community, in the planning and implementation of school programs and activities. We also benefit from partnerships with local businesses, corporations, and individuals who support the many educational and extracurricular endeavors with funding and volunteers.

### Significant Challenges

- Involving all stakeholders in the decision making process
- Promoting continuous improvement in an already high performing school
- Meeting the needs of all students to ensure college and career readiness

### Significant Accomplishments

- 94% graduation rate, among the top 3% in South Carolina.
- *Newsweek* Magazine's "America's Best High Schools: Ranked #10 in the State and Top 1500 High Schools in the Nation" 2018.
- Highest AP enrollment in Greenville County Schools
- 5 National Merit Finalists
- 42 Academic Achievement Honors Awards
- 46 Palmetto Fellows Scholarships
- 286 Life Scholarships
- 6 Teaching Fellows
- \$12 million earned scholarship total
- 50 Region Championships from 2009 2018
- 27 Athletes signed letters of intent for athletic scholarships in 2017-2018
- State Girls Tennis Champions 2010, 2011, 2012
- State Boys Cross Country Champions –2013.
- Football North/South Reps, 2013, 2014, 2015, 2016, 2017.
- Coach inducted into the SC Cross Country Hall of Fame.
- Coach inducted into the SC Strength and Conditioning Coaches Hall of Fame.
- 151 Athletes named All-State since 2010.
- College Signees since 2009: 210
- 36 Total State Champions, 51 Total Upper State Champions, 171 Total Region Champions

### **School Profile**

### **School Community**



Mauldin High School is located in Mauldin, South Carolina. Situated in the foothills of the Blue Ridge Mountains in Upstate South Carolina, we are located in one of the fastest growing areas of the state. Built in 1973 and renovated in 2002, our campus is home to a wide variety of successful instructional, athletic, extracurricular, and lifelong learning programs. Despite the size of our student body, presently 2,350 in number, our school provides a welcoming and nurturing environment.

Our physical plant has over 350,000 square feet located on 46.22 acres. The atrium is an airy two-story space that functions as an attractive meeting space as well as the school cafeteria. Maverick Pride, showcases filled with trophies, and Awards of Excellence are inviting fixtures in this area. Each classroom is furnished with attractive, comfortable, and functional student and teacher desks. A bright, glassed-in breezeway connects the original building to the new multi-story addition. Painted by a generous community member during the 2006 summer break, an arresting mural now adorns the hall leading from the atrium to the side exit and in the cafeteria. We are fortunate to have a practice gym and a 2000-seat competition gym, as well as a 4000-seat stadium. Baseball and softball fields and four tennis courts complete our sports complex. Fine arts groups perform in a 650-seat auditorium. Chorus and band rooms are equipped with individual practice rooms and space for whole group performances. The studio art classroom is equipped with both an art patio for outdoor work and a 15-station dark room for developing film.

Our school makes every effort to involve all parents and families, as well as members of the community, in the planning and implementation of school programs and activities. We benefit from extensive partnerships with local businesses, corporations, and individuals who support many educational and extracurricular endeavors with funding and volunteers. Local partnerships with the school include Ingles, Charter Communications; Bi-Lo; Mauldin Police and Fire Department; and Urban League just to name a few. Our School Improvement Council meets the 2<sup>nd</sup> Thursday of each month and includes parents, teachers, administrators, local business partners and students. On any given day we have 10-15 volunteers working throughout the school. PTSA has a database of over 200 volunteers who work in 20 different categories.

### **School Personnel**

The school's **Administrative Team** collaborates with faculty to provide instructional leadership for the school. Mauldin High School currently has eight administrators. Each administrator monitors the progress of their respective instructional department(s) and the curriculum resource teacher provides instructional leadership and professional development for the faculty. On average, the administrative staff has over 8 years of school administrative experience in addition to an average of over 10 years teaching experience. Several administrators hold dual administrative certifications and advanced teaching certifications. Evaluation of the administrative staff is done with a competency based evaluation instrument and administrator performance surveys are linked to their yearly performance evaluation.

Principal
Assistant Principal
Administrative Assistant

John Michael Peake Alex Cummings Christie Justice Adam Massey Tammy McClain Tiffany McElveen Ed Roman Stephen Bradford

### **Personnel Data**

Mauldin High School current has one hundred thirty (130) teachers, two (2) media specialists, six (8) guidance counselors, one (1) Curriculum Resource teacher, one social worker and seven (7) administrators comprise the faculty at Mauldin High School. Of the teachers, sixty-seven (67%) are female and thirty-three (33%) are male.

Sixty (60) percent of teachers have masters degrees or higher. Nine (9) percent of teachers are National Board Certified Teachers. Over sixty (60) percent of teachers have over 10 years of teaching experience and one hundred (100) percent of teachers are highly qualified. Thirty-three (33) percent of teachers are endorsed to teach Gifted/Talented and twenty-seven (27) percent have their AP endorsement. The teacher attendance rate is 97.5%.

### **Student Population**

### Demographics & Subgroups

Mauldin High School student enrollment is **2,315**. The current student population consists of **1412** Caucasians (**61**%), **481** African-Americans (**21**%), **227** Hispanics (**10**%), and **195** of other ethnicities (**8**%). **Fifty** (**50**) percent of our student population is female and **fifty** (**50**) percent are male.

The number of students receiving ESOL services is **58** (**2.5**%). Number of students that qualify for free/reduced lunch is **576** (**24.9**%). Number of students receiving special education services is **239** (**10.3**%). Number of students served by the gifted and talented program is **689** (**30**%). Number of students enrolled in at least one advanced placement course is **617** (**27**%).

#### Student Attendance & Retention

The attendance rate for Mauldin High School students is 95% percent. Our school retention for 2016-2017 rate was 2.3%.

### Academic Features/Programs/Initiatives

The core curriculum consists of college prep, honors, Advanced Placement and Early College/Dual Credit. Our decisions about the courses offered are data driven research based and guided by the tenets of the Profile of the South Carolina Graduate. Data analysis allows school personnel to determine weaknesses and gaps in the instructional process. Therefore, data analysis is conducted annually of disaggregated data from standardized tests such as the End of Course Exams, Advanced Placement, SAT, ACT, etc.

Our instructional leadership team leads a faculty committed to using best practices and instructional techniques that place students at the center of learning. Intelligent integration of technology enhances the learning environment. Teachers also plan and incorporate critical thinking into daily classroom activities. The academic environment of our school encourages teachers to explore classroom strategies beyond traditional instruction.

Within academic departments, teachers determine the skills and content needed for successful completion of coursework and prepare students for the next level of study. Vertical alignment with middles schools and higher education helps in providing a seamless curriculum.

Our school offers Project Lead the Way (PLTW) courses and curriculum, the nation's leading provider of science, technology, engineering, and math (STEM) programs. Finally, we are in the midst of expanding our Early College program. The expansion involves offering college courses taught by Mauldin HS Faculty starting in 2018-2019. Over 100 students qualified to take English 101 and 102 for college credit on our campus, the first in the district for a traditional seven period school.

### Mission, Vision, Beliefs

#### **Mission Statement**

The faculty and staff of Mauldin High School, in conjunction their families and the community, shall provide every student the opportunity, challenge, and support to realize his or her educational potential and the ability to assume a responsible and productive role in a democratic society.

### **Shared Vision**

The vision centers on four core areas: curriculum, instruction, assessment, and the learning environment.

The curriculum focuses on rigorous and seamless integration, meeting state and national standards of excellence. Teachers are involved in interdisciplinary collaboration, as well as the integration of technology and creative arts throughout the curriculum. There is also a multicultural emphasis encompassing character education.

Instruction involves students actively participating and taking responsibility for their own learning. Teachers collaborate in sharing strategies and ideas to improve instruction. Students and teachers have the opportunity to incorporate technology in all areas of instruction. High expectations are evident for all students and teachers in a rigorous instructional program. Current research information shared by teachers in discussion groups are reflected in the implementation of new and effective strategies.

Continual assessment of the school environment involves self-evaluation of the school's programs, action plan goals, and instruction. Students are encouraged to achieve at high rates in the most rigorous courses appropriate. Real life applications enables students to see the connections between what they are learning in the classroom and its relevance to their future. A variety of assessment tools are used including student self-assessment. Current school data and research are used to aid students and faculty engaged in reflective assessment practices.

The learning environment is positive and student-centered, with all the stake holders working toward common goals. There is open, ongoing communication emphasizing support and value of each member. The school community exhibits excellent citizenship with emphasis on positive work ethic, acceptance of cultural diversity and service to the community. There are a variety of resources available to meet the social, emotional, academic, and physical needs of the students.

### Values and Beliefs

Values and beliefs are the core of who we are, what we do, and how we think and feel. Values and beliefs reflect what is important to us; they describe what we think about work and how we think it should operate. Through an examination of written beliefs already in place and individual and small group brainstorming, we developed the following core beliefs about instruction, curriculum, assessment, and the school's environment that we believe will increase our students' learning.

#### We believe...

- All students can learn and achieve success in a rigorous curriculum.
- Students learn and demonstrate their knowledge and skills in different ways when provided a variety of effective instructional approaches and assessments to support their learning.
- Students must be provided with a challenging and diverse curriculum.
- Each student is a valued individual with unique physical, social, emotional, cultural, and intellectual needs.
- Exceptional students require special services, resources, and support services.
- Students develop an appreciation of different people and cultures through an awareness and understanding of cultural diversity.
- Students, teachers, administrators, parents, and the community share the responsibility for advancing the school's mission.
- School and community commitment to continuous improvement enables students to become confident, self-directed, lifelong learners.
- Students are equally responsible for maximizing their educational opportunities.

## **Data Analysis and Needs Assessment**

### **Student Achievement Needs Assessment**

SC Report Card 2018

https://screportcards.com/overview/?q=eT0yMDE4JnQ9SCZzaWQ9MjMwMTAxNA

### **EOC Results**

	EOC Passage Rate						
	Algebra	Biology	English	USHC			
2017-2018	46.0	69.1	68.6	67.5			
2016-2017	38.7	70.0	53.0	68.4			
2015-2016	72.4	69.7	66.6	78.5			
2014-2015	76.0	85.6	68.7	73.5			
2013-2014	71.9	78.2	64.7	72.2			
5 Year Average	61.0	74.5	64.3	72.0			

### **Advance Placement Results**

	2014	2015	2016	2017	2018
		Mauldin H	igh Schoo	l (411363	)
Total AP Students	444	457	513	623	676
Number of Exams	801	876	924	1,062	1,169
AP Students with Scores 3+	325	346	357	424	426
% of Total AP Students with Scores 3+	73.2	75.7	69.6	68.1	63.0
	South Carolina				

### **ACT Results**

ACT Grade Distribution						
	English	Math	Reading	Science	Composite Score	
2018	18.9	19.6	20.7	19.7	19.9	
2017	19.2	19.6	20.9	20.4	20.1	
2016	19.5	20.1	21.0	20.3	20.4	
2015	22.1	22.3	23.0	22.4	22.6	
2014	22.0	21.6	23.4	22.1	22.4	
5 Year Average	20.3	20.6	21.8	21.0	21.1	

## SAT Results

SAT Results by Area						
	Critical Reading	Math	Writing*	Composite Score*		
2018				1108		
2017	557	534	N/A	1091		
2016	513	520	485	1033		
2015	502	505	472	1007		
2014	510	502	479	1012		
5 Year Average	521	515	479	1050		

### **Graduation Rate**

Graduation Rate		
	Rate	
2018	92.0	
2017	94.0	
2016	95.3	
2015	97.8	
2014	91.7	
5 Year Average	94.2	

### **Teacher and Administrator Quality**

#### MAULDIN HIGH 2017-2018 PROFESSIONAL DEVELOPMENT PLAN

#### ADVANCED ACCREDITATION STANDARD 3: TEACHING AND LEARNING

Mauldin High School's professional development program (Momentum) provides monthly PD sessions (10-15 per month) that allow teachers to explore a variety of instructional practices, tools, and pedagogical practices. Each month teachers are expected to attend two PD choice sessions. Teachers are encouraged to implement new teaching strategies and are rewarded with various incentives for doing so. PD sessions have been designed to help teachers build lessons that enhance student real world skills (ie. collaboration, presentation, critical thinking...). Examples of such sessions are: Adobe Spark, Growth Mindsets, the 4 C's (Collaboration, Creativity, Critical thinking and Communication), Google Apps, Google Expeditions, and podcasting. Teachers also use digital tools such as Google Classroom, comment feature on Google Docs, responses to Google Forms to give students timely feedback.

### ADVANCED ACCREDITATION STANDARD 4: DOCUMENTING AND USING RESULTS

Teachers at MHS are encouraged to be reflective of their teaching practices. Teachers fill out grade distribution data sheets each nine weeks with a reflection. These are submitted to the administrative team for analysis. The administrative team collects school wide data on poverty, failure rates, attendance and discipline. This information is presented in a professional development session. Each PLC (personalized learning community) reflects on the data and are encouraged to suggest ways their community can set goals based on the data. Standardized test scores (EOC, SAT, ACT and Mastery Connect Benchmarks) are used to set school wide goals as well as student learning objectives.

### GREENVILLE COUNTY SCHOOL DISTRICT PROFESSIONAL DEVELOPMENT REQUIREMENT

- All teachers must participate in a minimum of 24 hours of professional development (PD) during each school year.
- At least 12 of these 24 hours will be offered by the school/principal.

### PROFESSIONAL DEVELOPMENT EXCHANGE DAY(S)

- Teachers may earn one or two days off for PD received during "off contract" time from the last day of school one year until the last day of school the next year.
- "Off contract" time includes weekend, holiday, after school, and summer hours that are outside of the teacher's regularly scheduled working hours.
- Hours used toward a day off cannot be used to gain in-service credit for certificate renewal, college course credit, or a stipend. They can be part of the district yearly-required 24 hours.
- Seven hours of professional development may be exchanged for one day off.
- Days off must be taken on predetermined PD exchange days on the district calendar and be approved in advance by Mr. Rhymer

#### STATE CERTIFICATE RENEWAL GUIDELINES

- New teachers with a SC Initial Certificate are not eligible to accrue renewal credit points toward certificate renewal until they have a SC Professional Certificate.
- Teachers with a SC Professional Certificate with less than a Master's degree must earn at least one 3-hour graduate level course from an accredited college or university and 60 renewal points or an additional 3-hour graduate course within a five-year validity period to renew their state Professional Certificate.

## <u>PLANNING PERIOD PROFESSIONAL DEVELOPMENT:</u> (TOPICS AND DATES SCHEDULED AS NEEDED)

- A five-session Professional Development opportunity will be offered each month.
- Each teacher will be required to attend one session during an assigned planning period.
- Attendance will be taken at each session and will be recorded on the Portal with recertification points.

1st Wednesday - Faculty Meeting

2nd Wednesday - Faculty Council

3rd Wednesday - PD during planning periods - Anchor Session

4th week - Departmental meetings. The meeting day and time is set by the department chair

### **School Climate Needs Assessment**

SC Report Card 2019

https://screportcards.com/overview/?q=eT0yMDE4JnQ9SCZzaWQ9MjMwMTAxNA

### School Report Card Surveys: 2018

The State Department of Education School Report Card Survey is administered each spring to all teachers, as well as, 11th grade students and parents. The surveys consist of 44 to 55 items that measure the following constructs: Learning Environment, Social and Physical Environment, and Home-School Relations. Although the results of three survey questions appear on Maudlin HS School Report Card, all of the survey items have been analyzed and the school's perceived strengths and weaknesses have been highlighted.

### **Student Survey:**

Students (% Mostly Agree and Agree) n = 256

I am satisfied with the learning environment at my school.	88.3%
I am satisfied with the social and physical environment at my school.	89.5%
I am satisfied with home-school relations at my school.	87.4%

### Parent Survey:

Parents (% Agree and Strongly Agree) n = 89

I am satisfied with the learning environment at my child's school.	93.9%
I am satisfied with the social and physical environment at my school.	91.0%
I am satisfied with home-school relations at my school.	72.4%

### **Teacher Survey:**

Teachers (% Mostly Agree and Agree) n = 104

<u> </u>	
I am satisfied with the learning environment at my school.	95.2%
I am satisfied with the social and physical environment at my school.	99.1%
I am satisfied with home-school relations at my school.	97.1%

### **ACTION PLAN**

<b>Performance Goal Area:</b>
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented Requires
Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL: 1 The</b> percentage of HS students scoring A, B, and C on the English I
EOCEP will increase from 53% in 2016-17 to 83% in 2022-23.
Per SBE Regulation 43-261, measurable performance goals, written in five-year increments, shall be developed to
address the major areas of discrepancy found in the needs assessment in key areas reported in the district and
school report cards.
SMART goal must include: WHO will do WHAT, as measured by HOW and WHEN.
<b>INTERIM PERFORMANCE GOAL:</b> The percentage of HS students scoring A, B, and C on the
English I EOCEP will increase by 3 % annually.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
English I EOCEP SC SDE Website	53% of HS students scoring A, B, and C on English I EOCEP (2016-17)	School Projected	71	74	77	80	83
		School Actual 68.6					
English I EOCEP SC SDE Website	49% of HS students scoring A, B, and C on English I EOCEP (2016-17)	District Projected *HS only*	52	55	58	61	64
		District Actual <mark>58</mark>					

ACTION PLA mastery learn analysis of tex assessment wh	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Effectively use of formative and summative assessments to inform instruction at a rigorous level	2018-2023	All teachers	None	None	Daily reading comprehension; Teacher made assessments; SLO Data
Saturday review sessions in preparation for the EOC	2018-2023	EOC teachers	None	None	Evidence of learning targets tied to standards
Language Live! and Read 180	2018-2023	Regular Ed English teacher and Special Education teacher (to be determined)	None	None	Evidence of learning targets tied to standards; program-specific benchmarks

Performance Goal Area:
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic G
Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL: 2 The</b> percentage of HS students scoring A, B, and C on the Algebra I
EOCEP will increase from <b>39</b> % in 2016-17 to <b>66</b> % in 2022-23.
<b>INTERIM PERFORMANCE GOAL:</b> The percentage of HS students scoring A, B, and C on the
Algebra I EOCEP will increase by % annually.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Algebra I EOCEP SC SDE Website	39 % of HS students scoring A, B, and C on Algebra I EOCEP (2016-17)	School Projected	54	57	60	63	66
		School Actual 46					
Algebra I EOCEP SC SDE Website	36% of HS students scoring A, B, and C on Algebra I EOCEP (2016-17)	District Projected	39	42	45	48	51
		District Actual 33					

ACTION PLAN instruction and		EVALUATION			
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIB LE	ESTIMAT ED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTAT ION
Plan and effect the use of Higher DOK levels in Warm- ups and Assess ments	All year	Alge bra 1 teac hers	N o n e	N o n e	Mastery Connect, EOC, weekly Planners and observatio ns
Incorpo rate Spiral Review s	Don e quar terly all year long	Alge bra 1 teac hers	N o n e	N o n e	Mastery Connect, EOC, Weekly Planners and Observatio ns
Emphas ize content vocabul ary in daily instruct ion	All year	Alge bra 1 teac hers	N o n e	N o n e	Assessme nts and Observatio ns

Performance Goal Area:
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Artistic
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
<b>PERFORMANCE GOAL: 3 The</b> percentage of HS students scoring A, B, and C on the Biology
EOCEP will increase from <b>70</b> % in 2016-17 to <b>82</b> % in 2022-23.
INTERIM PERFORMANCE GOAL: The percentage of HS students scoring A, B, and C on the
Biology EOCEP will increase by 3 % annually.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Biology EOCEP SC SDE Website	70 % of HS students scoring A, B, and C on Biology EOCEP (2016-17)	School Projected	70	73	76	79	82
		School Actual 69.1					
Biology EOCEP SC SDE Website	64 % of HS students scoring A, B, and C on Biology EOCEP (2016-17) 64	District Projected	67	70	73	76	79
		District Actual 53					

# ACTION PLAN FOR STRATEGY #1: Increase rigor and expectations in instruction and assessment while enhancing intervention supports.

**EVALUATION** 

ACTIVITY	TIMELIN E (Start and End Dates)	PERSON RESPONSIBL E	ESTIMATE D COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTATIO N
Reading/Analysi s (Critical Thinking)	Weekly	All teachers	None	None	Monthly Summative Assessment
PLC reflections	Monthly	All teachers	None	None	PLC Data Analysis
EOC. Tutoring for "bubble" students	Once per semester	Volunteer teachers	\$300	Administratio n	Mastery Connect benchmark data and EOC data

<b>Performance Goal Area:</b>
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artist
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
<b>PERFORMANCE GOAL: 4</b> The percentage of HS students scoring A, B, and C on the US History
and the Constitution EOCEP will increase from 68% in 2016-17 to 83% in 2022-23.
INTERIM PERFORMANCE GOAL: The percentage of HS students scoring A, B, and C on the US
History and the Constitution EOCEP will increase by 3% annually.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
US History and the Constitution EOCEP SC SDE Website	68 % of HS students scoring A, B, and C on US History EOCEP (2016-17)	School Projected	70	73	77	80	83
		School Actual 67.5					
US History and the Constitution EOCEP SC SDE Website	58 % of HS students scoring A, B, and C on US History EOCEP (2016-17)	District Projected	61	64	67	70	73
		District Actual <mark>60</mark>					

ACTION PLAN FOR STRATEGY #1: Increase rigor and expectations in instruction and assessment while enhancing intervention supports.					EVALUATION
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSI BLE	ESTIMAT ED COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTA TION
Effectively use formative assessment s to inform instruction at a rigorous level (from district).	All yea r	US Hist ory Tea cher s	N / A	N / A	Mastery Connect benchmarks, USA Test Prep and common assessments
Devise Saturday review sessions for students whose Mastery Connect benchmark scores are near mastery.	Sec ond sem este r	US Hist ory Tea cher s	N / A	N / A	Mastery Connect benchmarks, USA Test Prep and common assessments
Emphasize critical thinking when interpretin g primary sources in 9th & 10th grade SS classes to better prepare students for these skills on EOC.	All yea r	9th and 10th gra de soci al stu dies teac hers	N / A	N / A	Common assessments that incorporate primary sources
Utilize school wide testing days (ACT/SAT /WIN) to	All yea r	All teac hers	N / A	N / A	Mastery Connect benchmarks, USA Test Prep and common assessments

ACTION PLAN FO instruction and asse	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSI BLE	ESTIMAT ED COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTA TION
reinforce skills/revie w EOC material.					

<b>Performance Goal Area:</b> Student Achievement* Teacher/Administrator Quality*
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
<b>PERFORMANCE GOAL: 5 Increase</b> the average ACT Composite Score for the graduating class from
<b>20.1</b> in 2016-17 to <b>22.8</b> in 2022-23.
<b>20.1</b> III 2010-17 to <b>22.0</b> III 2022-23.
DEDECODMANCE COAL. (Increase the everese SAT Composite Seem for the graduating class from
<b>PERFORMANCE GOAL:</b> 6 Increase the average SAT Composite Score for the graduating class from
<b>1091</b> in 2016-17 to <b>1141</b> in 2022-23.
<b>INTERIM PERFORMANCE GOAL: 5)</b> Annually increase the average ACT Composite Score for the
graduating class.
<b>INTERIM PERFORMANCE GOAL: 6)</b> Annually increase the average SAT Composite Score for the
graduating class.
graduating class.

ACT Graduating Class Data

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC SDE Website	(2016-17) 20.1	School Projected	21	22	22.2	22.4	22.8

		School Actual 19.9					
SC SDE Website	(2016-17) <b>19.4</b>	District Projected	21.0	22.0	22.2	22.4	22.8
		District Actual 18.7					
SAT Graduating	Class Data	1	1	1		T	
DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC SDE Website	(2016-17) 1091	School Projected	1101	1111	1121	1131	1141
		School Actual 1108					
SC SDE Website	(2016-17) <b>1089</b>	District Projected	1098	1107	1116	1125	1134
		District Actual 1089					

	ACTION PLAN FOR STRATEGY #1: Increase opportunities for students to engage in preparation for the SAT/ACT.				
ACTIVITY	TIMELI NE (Start and End Dates)	PERSON RESPONSIB LE	ESTIMAT ED COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTA TION
School counselors provide students and parents resources from Naviance.	2 0 1 8 - 2 0 2 3	Gui dan ce Dep t.	N o n e	N o n e	Increas ed usage as indicate d by yearly reports from Navian ce
Professiona  1 developme nt to teachers and school counselors to increase understand ing of the SAT/ACT content, format, and rigor level.	2 0 1 8 - 2 0 2 3	Dist rict Aca dem ic Spec ialis ts	N o n e	N o n e	Eviden ce of Professi onal Develo pment offering s to teacher s across all impacte d areas of the SAT/A CT

<b>Performance Goal Area:</b>
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic G
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
<b>PERFORMANCE GOAL: 7 Students</b> will meet or exceed the state and federal accountability standard
as measured by the WIN Ready 2 Work Career Readiness Assessment from 2018-19 through 2022-23.
INTERIM PERFORMANCE GOAL: Annually meet or exceed the standard as measured by the WIN
Ready 2 Work Career Readiness Assessment.

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC SDE Website	% of students that scored Level 3 or higher on Applied Mathematics	School Projected	98	99	100	100	100
		School Actual 97					
SC SDE Website	% of students that scored Level 3 or higher on Applied Mathematics	District Projected	94.0	95.0	96.0	97.0	98.0
		District Actual 93.7					
SC SDE Website	% of students that scored Level 3 or higher on Applied	School Projected	98	99	100	100	100
		School Actual 97.9					

SC SDE Website	% of students that scored Level 3 or higher on Locating Information	District Projected					
		District Actual 94.7	95.0	96.0	97.0	98.0	99.0
SC SDE Website	% of students that scored Level 3 or higher on Reading for Information	School Projected	95	95	95	95	95
		School Actual 93.2					
SC SDE Website	% of students that scored Level 3 or higher on Reading for Information	District Projected					
		District Actual 89.3	90.0	91.0	92.0	93.0	94.0
SC SDE Website	% of students that earned Silver, Gold, or Platinum Ready to Work	School Projected	75	76	77	78	79
		School Actual 74.5					
SC SDE Website	% of students that earned Silver, Gold, or Platinum Ready to Work	District Projected	68.0	69.0	70.0	71.0	72.0
		District Actual <mark>67.1</mark>					

ACTION PLAN	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.					
2.					
3.					

<b>Performance Goal Area:</b>
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artist
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
<b>PERFORMANCE GOAL: 8</b> Annually increase learning outcomes for traditionally underperforming
student demographic groups across the performance goals as measured by gap data for each standardized
test (Hispanic – Hispanic/Latino, AA - Black/African-American, SWD - Disabled, LEP - Limited English
Proficient, SIP - Students in Poverty).
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
EOCEP English 1 SC SDE Website	38% A, B, C (2016-17)	School Projected Hispanic	43	48	53	58	63
EOCEP English 1 SC SDE Website		School Actual Hispanic 52.3					
EOCEP English 1 SC SDE Website	45% A, B, C (2016-17)	District Projected Hispanic	48	51	54	57	60
EOCEP English 1 SC SDE Website		District Actual Hispanic					
EOCEP English 1 SC SDE Website	38% A, B, C (2016-17)	School Projected AA	43	48	53	58	63
EOCEP English 1 SC SDE Website		School Actual AA 48					
EOCEP English 1 SC SDE Website	38% A, B, C (2016-17)	District Projected AA	41	44	47	50	53
EOCEP English 1 SC SDE Website		District Actual AA 50					

EOCEP English 1 SC SDE Website	15% A, B, C (2016-17)	School Projected SWD	22	29	36	45	52
EOCEP English 1 SC SDE Website		School Actual SWD 32.1					
EOCEP English 1 SC SDE Website	14% A, B, C (2016-17)	District Projected SWD	17	20	23	26	29
EOCEP English 1 SC SDE Website		District Actual SWD <mark>20</mark>					
EOCEP English 1 SC SDE Website	35% A, B, C (2016-17)	School Projected LEP	40	45	50	55	60
EOCEP English 1 SC SDE Website		School Actual LEP 43.3					
EOCEP English 1 SC SDE Website	37% A, B, C (2016-17)	District Projected LEP	40	43	46	49	52
EOCEP English 1 SC SDE Website		District Actual LEP <mark>48</mark>					
EOCEP English 1 SC SDE Website	39% A, B, C (2016-17)	School Projected SIP	44	49	54	59	64
EOCEP English 1 SC SDE Website		School Actual SIP 57.7					
EOCEP English 1 SC SDE Website	45% A, B, C (2016-17)	District Projected SIP	48	51	54	<b>57</b>	<mark>60</mark>
EOCEP English 1 SC SDE Website		District Actual SIP 56					
EOCEP Algebra 1 SC SDE Website	24% A, B, C (2016-17)	School Projected Hispanic	29	34	39	44	49

EOCEP Algebra 1 SC SDE Website		School Actual Hispanic					
EOCEP Algebra 1 SC SDE Website	37% A, B, C (2016-17)	District Projected Hispanic	40	43	46	49	52
EOCEP Algebra 1 SC SDE Website		District Actual Hispanic					
EOCEP Algebra 1 SC SDE Website	21% A, B, C (2016-17)	School Projected AA	27	33	39	44	49
EOCEP Algebra 1 SC SDE Website		School Actual AA 21.2					
EOCEP Algebra 1 SC SDE Website	27% A, B, C (2016-17)	District Projected AA	30	33	36	39	42
EOCEP Algebra 1 SC SDE Website		District Actual AA <mark>24</mark>					
EOCEP Algebra 1 SC SDE Website	15% A, B, C (2016-17)	School Projected SWD	20	25	30	35	40
EOCEP Algebra 1 SC SDE Website		School Actual SWD 5.1					
EOCEP Algebra 1 SC SDE Website	10% A, B, C (2016-17)	District Projected SWD	13	16	19	22	25
EOCEP Algebra 1 SC SDE Website		District Actual SWD <mark>6</mark>					
EOCEP Algebra 1 SC SDE Website	27% A, B, C (2016-17)	School Projected LEP	31	35	39	43	47
EOCEP Algebra 1 SC SDE Website		School Actual LEP 41.1					

EOCEP Algebra 1 SC SDE Website	36% A, B, C (2016-17)	District Projected LEP	39	42	45	48	51
EOCEP Algebra 1 SC SDE Website		District Actual LEP 34					
EOCEP Algebra 1 SC SDE Website	23% A, B, C (2016-17)	School Projected SIP	29	35	41	47	53
EOCEP Algebra 1 SC SDE Website		School Actual SIP 30.8					
EOCEP Algebra 1 SC SDE Website	31% A, B, C (2016-17)	District Projected SIP	34	37	40	43	47
EOCEP Algebra 1 SC SDE Website		District Actual SIP 29					
EOCEP Biology SC SDE Website	50% A, B, C (2016-17)	School Projected Hispanic	56	59	62	65	68
EOCEP Biology SC SDE Website		School Actual Hispanic					
EOCEP Biology SC SDE Website	47% A, B, C (2016-17)	District Projected Hispanic	50	53	<u>56</u>	59	62
EOCEP Biology SC SDE Website		District Actual Hispanic					
EOCEP Biology SC SDE Website	45% A, B, C (2016-17)	School Projected AA	50	55	60	65	68
EOCEP Biology SC SDE Website		School Actual AA 42.5x					
EOCEP Biology SC SDE Website	40% A, B, C (2016-17)	District Projected AA	43	<mark>46</mark>	49	52	55

EOCEP Biology SC SDE Website		District Actual AA 27					
EOCEP Biology SC SDE Website	20% A, B, C (2016-17)	School Projected SWD	25	30	35	40	45
EOCEP Biology SC SDE Website		School Actual SWD 18.6					
EOCEP Biology SC SDE Website	18% A, B, C (2016-17)	District Projected SWD	21	24	27	30	33
EOCEP Biology SC SDE Website		District Actual SWD 11					
EOCEP Biology SC SDE Website	41% A, B, C (2016-17)	School Projected LEP	45	49	53	57	61
EOCEP Biology SC SDE Website		School Actual LEP 51.3					
EOCEP Biology SC SDE Website	40% A, B, C (2016-17)	District Projected LEP	43	46	49	52	<mark>55</mark>
EOCEP Biology SC SDE Website		District Actual LEP					
EOCEP Biology SC SDE Website	50% A, B, C (2016-17)	School Projected SIP	55	60	65	70	75
EOCEP Biology SC SDE Website		School Actual SIP 50.7					
EOCEP Biology SC SDE Website	48% A, B, C (2016-17)	District Projected SIP	51	54	57	60	63
EOCEP Biology SC SDE Website		District Actual SIP 35					

EOCEP US History and the Constitution	57% A, B, C (2016-17)	School Projected Hispanic	60	63	66	69	72
EOCEP US History and the Constitution		School Actual Hispanic					
EOCEP US History and the Constitution	42% A, B, C (2016-17)	District Projected Hispanic	<mark>45</mark>	48	51	54	<del>57</del>
EOCEP US History and the Constitution		School Actual Hispanic					
EOCEP US History and the Constitution	46% A, B, C (2016-17)	School Projected AA	51	56	61	66	72
EOCEP US History and the Constitution		School Actual AA 44.7					
EOCEP US History and the Constitution	34% A, B, C (2016-17)	District Projected AA	37	40	43	<mark>46</mark>	49
EOCEP US History and the Constitution		District Actual AA <mark>36</mark>					
EOCEP US History and the Constitution	36% A, B, C (2016-17)	School Projected SWD	40	44	48	52	56
EOCEP US History and the Constitution		School Actual SWD 23.9					
EOCEP US History and the Constitution	24% A, B, C (2016-17)	District Projected SWD	27	30	33	36	39
EOCEP US History and the Constitution		District Actual SWD 25					
EOCEP US History and the Constitution	55% A, B, C (2016-17)	School Projected LEP	59	63	67	71	75

EOCEP US History and the Constitution		School Actual LEP 48.6					
EOCEP US History and the Constitution	34% A, B, C (2016-17)	District Projected LEP	<b>37</b>	40	43	<mark>46</mark>	49
EOCEP US History and the Constitution		District Actual LEP 37					
EOCEP US History and the Constitution	47% A, B, C (2016-17)	School Projected SIP	51	54	59	63	67
EOCEP US History and the Constitution		School Actual SIP 48.8					
EOCEP US History and the Constitution	<b>42</b> % A, B, C (2016-17)	District Projected SIP	<mark>45</mark>	48	51	<mark>54</mark>	<u>57</u>
EOCEP US History and the Constitution		District Actual SIP 44					
ACT Graduating Class	18.6 x (2016-17)	School Projected Hispanic	18	19	20	21	22
ACT Graduating Class		School Actual Hispanic 18.3					
ACT Graduating Class	Composite 17.6 (2016-17)	District Projected Hispanic	18.0	19.0	20.0	21.0	22.0
ACT Graduating Class		District Actual Hispanic <mark>17.3</mark>					
ACT Graduating Class	16.8 x (2016-17)	School Projected AA <mark>x</mark>	17	18	19	20	21
ACT Graduating Class		School Actual AA 16.4					

ACT Graduating Class	Composite 16.0 (2016-17)	District Projected AA	17.0	18.0	19.0	20.0	21.0
ACT Graduating Class		District Actual AA 15.7					

	ACTION PLAN FOR STRATEGY #1: Increase the effectiveness of databased core instruction.						
ACTIVITY	TIMELIN E (Start and End Dates)	PERSON RESPONSIBLE	ESTIMAT ED COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTA TION		
Provide support for implem enting data driven reflectiv e convers ations to improve teaching practice (school, subject and individ ual data).	2 0 1 8 - 2 0 2 3	IC's, Depart ment Heads, Admin	\$ 0	N A	Evidenc e of data driven convers ations school meeting s (Princip al meeting s, Princip al/IC meeting s, etc.)		
Provide professi onal learning opportu nities on instructi onal	2 0 1 8 - 2 0	IC's in coordi nation with ELL and SPED	\$ 0	N A	Evidenc e of strategi es for diverse learners being used in		

ACTION PLAN F	f data-	EVALUATION			
ACTIVITY	TIMELIN E (Start and End Dates)	PERSON RESPONSIBLE	ESTIMAT ED COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTA TION
strategie s for diverse learners	2 3	school leaders			classroo ms as indicate d by classroo m observa tions Record of Professi onal Develo pment offering s on diverse learner strategi es.

<b>Performance Goal Area:</b>
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic G
Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL: 9</b> By 2023, Greenville County Schools will achieve and maintain a district graduation rate of at least 90%, a graduation rate of at least 80% in each high school below 80%, and a 90% employability credentialing rate among eligible special needs students.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Graduation Rate	(2016-17) 94	School Projected	94	95	95+	95+	95+
		School Actual 92					
Graduation Rate	(2016-17) <b>87</b>	District Projected	86	87	88	89	90
		District Actual 84					
Employability Credentialing Rate	Data will be reported in 2020-21	School Projected			TBD	TBD	90

		School Actual				
Employability Credentialing Rate	Data will be reported in 2020-21	District Projected		TBD	TBD	90
		District Actual				

	ACTION PLAN FOR STRATEGY #1: Enhance and expand graduation and employability pathways and support for all students.						
ACTIVITY	TIMELIN E (Start and End Dates)	PERSON RESPONSIBLE	ESTIMAT ED COST	FUNDI NG SOURC E	INDICATORS OF IMPLEMENTAT ION		
Impleme nt the OnTrack model for early identifica tion of students who are off-track in attendan ce, behavior, or course performa nce, in order to keep students on track to graduati	2 0 1 8 - 2 0 2 0	On Track Admin istrator	N o n e	0	School- based EWRS teams meeting regularly to provide intervent ion strategie s. Evidence of strategie s impactin g at-risk students through the monitori ng of the		

ACTION PLAN FO employability pathy	ation and	EVALUATION			
ACTIVITY	TIMELIN E (Start and End Dates)	PERSON RESPONSIBLE	ESTIMAT ED COST	FUNDI NG SOURC E	INDICATORS OF IMPLEMENTAT ION
on at each grade level.					EWRS system.
Senior Rally Program	A 1 1 y e a r	Guida nce Depart ment	N / A	0	Enrollme nt and Grad Rate

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**PERFORMANCE GOAL: 10** By 2023, increase the percentage of graduates meeting Graduation Plus (G+) requirements (TBD).

INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
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PowerSchool, College Reports	Baseline will be established at the end of the 2018-19 school year	School Projected	TBD	TBD	TBD	90%
		School Actual				
PowerSchool, College Reports	Baseline will be established at the end of the 2018-19 school year	District Projected	TBD	TBD	TBD	90%
		District Actual				

ACTION PLAN	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.					
2.					
3.					

<b>Performance Goal Area:</b> Student Achievement* Teacher/Administrator Quality*
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic G
Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL: 11</b> Annually increase the percentage of 9 <sup>th</sup> graders across every
demographic who are on track for graduation at the conclusion of their freshman year (Students are on-
track if, at the completion of their initial 9 <sup>th</sup> -grade year, they have completed one-quarter of the credits
necessary to graduate, including the completion of English I and Algebra I).
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
PowerSchool	81	School Projected	84	86.5	89	91.5	94
		School Actual 81					
PowerSchool	(2016-17) <b>74</b>	District Projected	77	81	84	87	90
		District Actual <mark>80</mark>					

\*Students who took Foundations in Algebra in  $9^{th}$  grade, then took Intermediate Algebra in  $10^{th}$  grade were not considered to have completed Algebra I by the conclusion of their freshman year.\*

ACTION PLAN FOR emotional, and aca experience succes	EVALUATION				
ACTIVITY	TIMELIN E (Start and End Dates)	PERSON RESPONSIBLE	ESTIMA TED COST	FUNDIN G SOURCE	INDICATORS OF IMPLEMENTATION
Implement OnTrack to evaluate and monitor attendance, behavior, and course grades for individual students in order to provide needed support.	2 0 1 8 - 2 0 2 3	On Track Admin istrator and Guidan ce	0	0	Evidence of EWRS intervention logs and regular team meetings by the school- based EWRS team
Utilize MTSS interventions to support students' social and emotional growth (i.e School Counselors, Behavior Interventionists, At- Risk Coordinator, Social Worker, Mental Health Counselor))	2 0 1 8 - 2 0 2 3	Guidan ce and Admin istrativ e Teams	0	0	Evidence of intervention s as noted by counselors and other school personnel
Provide strategic interventions in math and English to support students to perform at grade level.	2 0 1 8 - 2 0 2 3	Englis h & Math Depart ment Leader s and Assign ed Admin istrator	0	0	Evidence of best practice intervention s while conducting observations and Instructional Rounds
Ensure core academic freshman classes are scheduled with no more than 25 students per section.	2 0 1 8 -	Guidan ce and Admin istrativ	0	0	Class size reports show no core freshman

ACTION PLAN FOR emotional, and aca experience succes	EVALUATION				
ACTIVITY	TIMELIN E (Start and End Dates)	INDICATORS OF IMPLEMENTATION			
	2 0 2 3	e Teams			classes larger than 28.

<b>Performance Goal Area:</b>
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented Requires
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
PERFORMANCE GOAL: 12 Annually increase the percentage of high school Gifted and Talented
Academic (GTA) students taking AP courses.
Treatemie (0111) statems taking 111 courses.
DIEDDIN DEDECODNANCE COAT A 11 ' 1 CI 1 1 1 C' 1 1
<b>INTERIM PERFORMANCE GOAL:</b> Annually increase the percentage of high school Gifted and
Talented Academic (GTA) students taking AP courses.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
PowerSchool	(2016-17)	School Projected	66	67	68	69	70
		School Actual <mark>67</mark>					

PowerSchool	(2016-17) <b>52</b>	District Projected	52	55	58	61	65
		District Actual <mark>51</mark>					

<sup>\*</sup>The percentage represents the number of high students that are coded A in the GT Qualified field in PowerSchool, coded as AP in the High Achieving field in PowerSchool, and enrolled in one or more AP or IB courses for the current school year out of the total high school students that are coded A in the GT Qualified field in PowrSchool.\*

ACTION PLA quality core in	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMAT ED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATIO N
Strengthen the 9-10 <sup>th</sup> grade core academic preparation and supports to provide opportunities to succeed in college level courses.	2018-2023	Guidance and Administrative Teams	TBD	TBD	Vertical alignment of curriculum from middle to high school including earlier identification of students on a pre-AP/IB track
Increase teacher, student, and parent awareness of Graduation Plus, focusing on dual credit, AP, IB, career classes, and certification through marketing and communications.	20 18 - 20 23	Guidance and Administr ative Teams	N A	N A	Increase of communic ation to public about G+ and reporting the success of G+ (number of credits earned, number of certificatio ns earned, etc.)

Performance Goal Area:	Student Achievement*	☐ Teacher/Administrator (	Quality*				
School Climate (Parent Involven	nent, Safe and Healthy S	chools, etc.)* (* required)	District				
Priority							
•							
Gifted and Talented Requires	]Gifted and Talented: Ac	ademic Gifted and Tale	ented: Artistic				
Gifted and Talented: Social and	Emotional						
1 Academic Goal and 1 Addition	nal Goal Gifted an	nd Talented: Other					
PERFORMANCE GOAL: 17	The school will have qua	lified, diverse teachers (gend	ler and ethnicity) by				
2023.	_	<del>-</del>					
INTERIM PERFORMANCE GOAL: Meet annual targets below.							

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Employment report	Baseline will be established at the end of the 2018-19 school year	School Projected		TBD	TBD	TBD	TBD
		School Actual					
Employment report	Baseline will be established at the end of the 2018-19 school year	District Projected		TBD	TBD	TBD	TBD
		District Actual					

ACTION PLAN	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.					
2.					
3.					

Performance Goal Area:
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL:</b> 1 Achieve and maintain a rate of 90% among parents, students, and teachers who agree they feel safe during the school day on the South Carolina Department of Education Survey.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC SDE School Report Card Survey	89.5	School Projected Students	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Students 93.7					
SC SDE School Report Card Survey	99.1	School Projected Teachers	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Teachers 100					
SC SDE School Report Card Survey	91	School Projected Parents	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Parents 91.1					

SC SDE School Report Card Survey	92	District Projected Students	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Students 84					
SC SDE School Report Card Survey	98	District Projected Teachers	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Teachers <mark>97</mark>					
SC SDE School Report Card Survey	91	District Projected Parents	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Parents 88					

ACTION PLAN safety and enhal stakeholders reg	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
SROs –visible all around campus, checking entrances, exits and in halls during class changes, before and after school and lunch shifts	2018-2023	SROs	none	none	Verified and monitored by administrative team

ACTION PLAN safety and enhau stakeholders reg	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
7:30 am-4:30 pm					
School administrators are highly visible before and after school and in halls every class change.	2018-2023	Administrative Team	none	none	Verified and monitored by principal
All visitors must enter through the front office and sign in before being allowed in the main building.	2018-2023	Office Personnel	none	none	Verified and monitored by administrative team
Improve Parental Involvement in PTSA, SIC and Booster Clubs.	2018-2023	Administrative Team	none	none	PTSA/SIC/Booster Club Membership Rosters/Attendance
Doors are locked during the school day.	2018-2023	Administrative Team	none	none	Doors are checked /locked daily Verified and monitored by administrative team/SROs
Students must enter school from front door, student parking lot door, parent	2018-2023	Administrative Team	none	none	Verified and monitored by administrative team/SROs

ACTION PLAN safety and enhau stakeholders reg	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
loop door and /or assigned entrances/exits only.					

Performance Goal Area:
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artist
Gifted and Talented: Social and Emotional 1 Academic Goal and 1 Additional Goal Gifted and
Talented: Other
<b>PERFORMANCE GOAL: 2</b> The school will proactively address student behavior so the percentage of students recommended for expulsion each year is maintained at less than 1% of the total student population.
<b>PERFORMANCE GOAL: 3 The</b> school will continue to contribute to a safe school environment and positively impact student behavior as indicated by an annual expulsion rate of less than .07 %.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

Percent Recommende	d for	Expu!	lsion
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DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report	(2016-17) 1.53	School Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
		School Actual 1.32					
ESSA Federal Accountability and SDE School Report Card	(2016-17) 0.7	District Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
		District Actual <mark>0.8</mark>					

Annual Expulsion Rate

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
ESSA Federal Accountability and SDE School Report Card	(2016-17) .04	School Projected	≤.07	≤.07	≤.07	≤.07	≤.07
		School Actual <mark>0</mark>					
ESSA Federal Accountability and SDE School Report Card	(2016-17) 0.4	District Projected	≤.07	≤.07	≤.07	≤.07	≤.07

		District Actual .04					
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ACTION PI education a consequence	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATE D COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATI ON
Review discipline code with all students during first 2 days of school in extended homerooms.	Au gust	Teachers	n o n e	n o n e	Teacher's check off and report
Provide students with major and early in the year Level II infractions: established consequenc es and comprehens ive support on ways to correct behaviors and of possible	All yea r	Administration	n o n e	n o n e	Principal reviews during weekly administr ative team meeting

ACTION PI education a consequence	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATE D COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATI ON
consequenc es for Level III infractions.					
Review discipline code updates with teachers during inservice days.	Au gust in serv ice day s and duri ng the yea r as nee ded	Administration	n o n e	n o n e	Verified by agenda

<b>Performance Goal Area:</b> ☐ Student Achievement* ☐ Teacher/Administrator Quality* ☐
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artist
Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL: 4</b> The school will demonstrate a caring environment as indicated by an
increase in the percent of secondary students who describe their teacher as caring on the AdvancED
Culture and Climate Survey.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
AdvancED Climate & Culture Student Survey	Baseline established in 2017-18	School Projected	54	58	62	66	70
		School Actual <mark>49</mark>	X.				
AdvancED Climate & Culture Student Survey	Baseline established in 2017-18	District Projected Secondary	54	58	62	66	70
		District Actual Secondary 52	50				

ACTION PL development	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATE D COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATI ON
Utilize MTSS interventions to support students' social and emotional growth (i.e. School Counselors, Behavior Interventioni sts, At-Risk Coordinator, Social Worker, Mental Health Counselor))	20 18 - 20 23	Guidance and Administr ative Teams	N on e	N on e	Evidenc e of intervent ions as noted by counselo rs and other school personne 1

Performance Goal Area:	Student Achievement*	Teacher/Administrator Qual	ity*				
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)							
Priority							
-							
Gifted and Talented Requires [	Gifted and Talented: Acad	demic  Gifted and Talente	d: Artistic 🔲				
Gifted and Talented: Social an	d Emotional <i>1 Academic G</i>	Goal and 1 Additional Goal	Gifted and				
Talented: Other							
PERFORMANCE GOAL: 5	Achieve and maintain a stu	udent attendance rate of 95% or	r higher.				
INTERIM PERFORMANCI	E GOAL: Maintain an annu	ual student attendance rate of 9	5% or higher.				

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
180 <sup>th</sup> day Attendance Report	(2016-17) 95	School Projected	95	95	95	95	95
		School Actual <mark>95</mark>					
180 <sup>th</sup> day Attendance Report	(2016-17) <b>95</b>	District Projected	95	95	95	95	95
		District Actual <mark>95</mark>					

## ACTION PLAN FOR STRATEGY #1: Monitor attendance closely and **EVALUATION** provide appropriate supports for students not meeting attendance requirements. **ACTIVITY TIMELINE PERSON ESTIMATE FUNDING INDICATORS OF** (Start and End RESPONSIBLE **D** COST **SOURCE IMPLEMENTATI** Dates) ON **Implement** 20 On Track N N Evidenc OnTrack to 18 Administr e of on on evaluate and ator and **EWRS** e monitor 20 Guidance intervent attendance, 23 ion logs behavior, and and course regular grades for team individual meetings students in by the order to schoolprovide based needed **EWRS** support. team Utilize 20 Guidance N N Evidenc MTSS 18 and on on e of Administr interventions intervent e e 20 ative to support ions as students' 23 Teams noted by social and counselo emotional rs and growth other (School school Counselors, personne Behavior Interventioni sts, At-Risk Coordinator, Social

Worker, Mental Health Counselor)

<b>Performance Goal Area:</b> ☐ Student Achievement* ☐ Teacher/Administrator Quality* ☐
School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
Priority
Gifted and Talented Requires Gifted and Talented: Academic Gifted and Talented: Artistic Gifted and Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artistic Gifted Artist
Gifted and Talented: Social and Emotional
1 Academic Goal and 1 Additional Goal Gifted and Talented: Other
<b>PERFORMANCE GOAL:</b> 6 The school will create and sustain an environment that supports mental and social/emotional health, as indicated by an annual decrease in the percent of high school students who, on the AdvancED Climate and Culture Survey, report feeling afraid, lonely, or angry while they are at school.
INTERIM PERFORMANCE GOAL: Meet annual targets below.

DATA SOURCE(s):		<b>Baseline 2017-18</b>	2018– 19	2019–20	2020–21	2021–22	2022–23
AdvancED Climate & Culture Student Survey	Baseline established in 2017-18	School Projected	Afraid ≤7 Lonely ≤13 Angry ≤14	Afraid ≤ 7 Lonely ≤ 13 Angry ≤ 14	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 13	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 13	Afraid ≤ 5 Lonely ≤ 11 Angry ≤ 12
		School Actual Afraid –7% Lonely –16% Angry – 14%	Afraid <pre></pre>	Afraid ≤ Lonely ≤ Angry ≤			
AdvancED Climate & Culture Student Survey	Baseline established in 2017-18	District Projected Secondary	Afraid ≤7 Lonely ≤13 Angry ≤14	Afraid ≤ 7 Lonely ≤ 13 Angry ≤ 14	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 13	Afraid ≤ 6 Lonely ≤ 12 Angry ≤ 13	Afraid ≤ 5 Lonely ≤ 11 Angry ≤ 12

	District Actual Secondary Afraid – 7% Lonely – 14% Angry – 14%	Afraid – 7% Lonely – 16% Angry – 14%	Afraid ≤ Lonely ≤ Angry ≤		Afraid ≤ Lonely ≤ Angry ≤	<b>Lonely ≤</b>
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ACTION PL implementin social/emotio	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATE D COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATI ON
Utilize MTSS interventions to support students' social and emotional growth (i.e. School Counselors, Behavior Interventioni sts, At-Risk Coordinator, Social Worker, Mental Health Counselor)	20 18 - 20 23	Guidance and Administr ative Teams	N on e	N on e	Evidenc e of intervent ions as noted by counselo rs and other school personne l